



1 August 2017

MR. MANUEL H. LOPEZ

President and CEO

LBP-LEASING AND FINANCE CORPORATION

15/F SSHG Law Centre

105 Paseo de Roxas

Makati City

RECEIVED

BY: 0 2917

RE: TRANSMITTAL OF CY 2017 PERFORMANCE SCORECARD

Lou

Dear PCEO Lopez,

This is to formally transmit the Charter Statement and Strategy Map (Annex A) and 2017 Performance Scorecard (Annex B) of LBP-LFC.

The LBP-LFC proposed Charter Statement, Strategy Map and Performance Scorecard submitted on 23 February 2017 were <u>MODIFIED</u> based on the discussions made during the technical working group (TWG) meeting last 14 March 2017. During the TWG meeting, LBP-LFC was requested to revise its submission to reflect the discussions and agreements reached. The submissions, Scorecard revisions and Board Resolution approving these changes requested by the GCG were sent by LBP-LFC on 6 April 2017.

The Governance Commission takes this opportunity to remind LBP-LFC that the CY 2017 Charter Statement, Strategy Map and Performance Scorecard shall take effect IMMEDIATELY. LBP-LFC is reminded to submit the applicable quarterly monitoring reports and upload the same in the GOCC website.

FOR YOUR COMPLIANCE.

Very truly yours,

SAMUEL G. DAGPIN, JR

MICHAEL P CLORIBEL
Commissioner

MARITES CRUZ-PORA

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Financial Growth and Sustainability

LBP - LEASING AND FINANCE CORPORATION

Vision: To be among the top 5 biggest leasing & finance companies in the country by 2022.

Mission: To provide accessible, affordable and responsive non-bank financial services to government offices and LBP borrowers in support of the National Government Agenda.

Core Values:

- Conscientiousness
- Resourcefulness
- Integrity
- Teamwork
- Innovativeness
- Concern for People
- Social and Environmental Consciousness

Strategy:

"LBP-LFC is the only provider of nonbank financial services needed by LBP borrowers"

FINANCIAL	Ensure viability and financial growth	Consistently Improve Profitability
CUSTOMER/ STAKEHOLDER	Provide Affordable and Responsive Financial Products for Priority Sectors	Improve Accessibility and Timeliness of Leasing and Financing Solutions
INTERNAL PROCESS	Streamline Credit Processing System	Continuous Improvement of Processes and Systems
LEARNING & GROWTH	Ensure Availability of Required Competencies for Critical Positions	Optimize Use of Information Technology
	Economic Development	Operational Excellence

LBP-LEASING AND FINANCE CORPORATION

	Component					Baseline Data		Target			
		Objective/Measure	Formula	Weight	Rating System	2015	2016	2017			
	SO 1	D 1 Ensure Viability and Financial Growth									
	SM 1	Average Monthly Total Portfolio	Absolute Amount	15%	Below ₽3.5 Billion = 0% ₽3.50 Billion - ₽3.60 Billion = 5% ₽3.61 Billion - ₽3.75 Billion = 10% ₽3.76 Billion and Above = 15%	₽3.7 Billion	₽3.51 Billion	₽3.75 Billion			
FINANCIAL	SM 2	Net Past Due Rate	Total PD less Deferred Leasing Income/Unearned Credits & Specific Loan Loss Provision over Total Portfolio	10%	Greater than 4% = 0% 3.1% - 3.9% = 5% 3% and lower = 10%	1.74%	4.68%	3.5%			
	SO 2	Consistently Improve Profitability									
	SM 3	Net Income After Tax	Absolute Number	15%	Lower than ₽109.5 Million=0% 109.6 Million-125 Million=5% 125.1 Million-140 Million=10%	₽148 Million	₽109.5 Million	₽135 Million			

			Component	Baseline Data		Target				
		Objective/Measure	Formula	Weight	Rating System	2015	2016	2017		
					Above 140 Million=15%					
11. 5			Sub-Total	40%						
	SO 3	Provide Affordable and Re	sponsive Financial Pro	oducts for	Priority Sectors					
	SM 4	Number of Units under Special Financing/ Leasing Programs	Absolute Number	10%	(Actual / Target) x Weight	56	72	100 new units		
STAKEHOLDERS	SM 5	Percentage of Priority Sectors Portfolio	Amount of portfolio allocated to Priority Sectors/Total Portfolio	10%	70% - 74.9% = 0% 75% - 79.9% = 5% 80% and Above = 10%	71%	75.4%	80%		
KEH	SO 4	Improve Accessibility and Timeliness of Delivery of Leasing and Financing Solutions								
STA	SM 6	Customer Satisfaction Rating based on In-House Survey	Number of respondents who gave a rating of Very Good to Excellent/ Total Number of Respondents	5%	All or Nothing	95.71% of respondents rated LBP LC "Satisfactory" or higher	99.01% of respondents rated LBP LC "Satisfactory" or higher	95% of respondents gave a rating of Very Good to Excellent		
1 Jan. 1	SM 7	Number of Branches/ Extension Offices Established	Absolute Number	5%	(Actual / Target) x Weight	0	0	3		
	-		Sub-Total	30%		2-1-1-1-1-1				

			Component			Base	line Data	Target			
		Objective/Measure	Formula	Weight	Rating System	2015	2016	2017			
To Lynk!	SO 5										
INTERNAL PROCESS	SM 8	Average Credit Approval Processing Time for New Clients	Total number of processing days for all applications processed from receipt of complete documents/Total number of Applications Processed	7.5%	(Actual / Target) x Weight	N/A	41 Days	35 Days			
	SM 9	Average Credit Approval Processing Time for Existing Clients	Total number of processing days for all applications from receipt of complete documents/Total number of Applications Processed	7.5%	(Actual / Target) x Weight	N/A	30 Days	25 Days			
	SO 6	Continuous Improvement of Processes and Systems									
	SM 10	ISO QMS Certification	Actual Accomplishment	5%	All or Nothing	N/A	N/A	Certificate of Readiness for ISO 9001:2015 Certification			
	· /= , - ·		Sub-Total	20%		S		s = sur, r			
Z (D	SO 7	Ensure Availability of Required Competencies for Critical Positions									
LEARN	SM 11	Reduce Competency Gap	Percentage of Reduction in	5%	(Actual / Target) x Weight	N/A	27% Reduction in Baseline	10% Improvement from past year			

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		Component	Baseline Data		Target		
	Objective/Measure	Formula	Weight	Rating System	2015	2016	2017
		Competency gaps by Year-End					
SO 8	Optimize Use of Information	n Technology					
SM 12	Number of IT Projects Implemented	Actual Number of IT Projects Implemented	5%	All or Nothing	N/A	1	1 (Documen Managemen System)
THE Y		Sub-Total	10%				,
	TOTAL		100%				